THE COLLEGE SEAL

The Augustana Seal is composed of a circle representing eternity, a triangle representing the Trinity, and a book which is the Bible. The “cross” running through the book is the Chi Rho (the monogram and symbol formed from the first two letters “X” and “P” of the Greek word for Christ). The letters VDMA are symbolic of the college motto “VERBUM DEI MANET IN AETERNUM” or “The word of God endures forever.” The letters on either side of the Bible are the Alpha and Omega of the Greek alphabet symbolizing the beginning and the end. The lamp is the Lamp of Knowledge. The three dates represent the founding dates of the college: 1860, the founding of the college in Illinois; 1889, the founding of the Lutheran Normal School in Sioux Falls; 1918, the merger of the two schools to become Augustana College.
# TABLE OF CONTENTS

THE COLLEGE SEAL ......................................................... i  

TABLE OF CONTENTS ..................................................... ii  

GENERAL INFORMATION ................................................ iv  

THE MISSION OF AUGUSTANA COLLEGE ................................. 1  

ABOUT THE COLLEGE AND ITS GRADUATE PROGRAMS .............. 2  
  History ................................................................. 2  
  The Campus and Community ....................................... 2  

GRADUATE PROGRAMS AT AUGUSTANA ................................. 2  
  Accreditation ......................................................... 3  
  Non-discrimination and Affirmative Action ....................... 3  
  Assistance for Students with Disabilities ....................... 4  
  Honor Code ........................................................... 4  

ADMISSION ............................................................... 5  
  Requirements for Degree-seeking Students ....................... 5  
  Admission Procedure .............................................. 5  
  Acceptance Status .................................................. 6  
  Non-degree Seeking Students ..................................... 6  
  Undergraduate Seniors .............................................. 7  
  International Students ............................................ 7  

GRADUATE DEGREE REQUIREMENTS ..................................... 7  

GRADUATE PROGRAM SEQUENCE ....................................... 8  
  Plan of Study ......................................................... 8  
  Candidacy for Degree Completion .................................. 8  
  Graduate Paper ....................................................... 9  
  Synthesis Portfolio or Comprehensive Written Examination ... 9  
  Oral Examination ................................................... 11  

OTHER GRADUATE PROGRAM POLICIES ................................. 12  
  Transfer Credits ...................................................... 12  
  A Second Master of Arts Degree ................................... 12  
  Workshop Credits .................................................... 12  
  Correspondence Course Credits ................................... 12  
  Course Schedules .................................................... 13  
  Unit of Instruction and Course Load .............................. 13  
  Grading Policies ...................................................... 13  
  Late Registration ..................................................... 14  
  Withdrawal from Class ............................................. 14  
  Payment of Bills ..................................................... 14  
  Academic Grievance Procedure .................................... 14  
  Application for Graduation ....................................... 14  
  Attendance at Commencement ..................................... 15  
  Exceptions to Academic Policies .................................. 15  

GRADUATE DEGREE PROGRAMS ......................................... 17  
  Master of Arts in Sports Administration and Leadership (SAL) ... 17  
  Degree requirements for Master of Arts in SAL .................. 19  
  Master of Arts in SAL Graduate Checklist ....................... 20  
  Master of Arts in Education ....................................... 21  
  Degree Requirements for Master of Arts in Education .......... 22  
  Master of Arts in Education Graduate Checklist ................ 23  

POSTMASTER’S CERTIFICATE PROGRAMS ............................. 24  
  Admission Requirements ........................................... 24  
  General Requirements ............................................. 24  

DEPARTMENTAL GRADUATE COURSE OFFERINGS ....................... 25  
  Classification of Courses ......................................... 25  
  Graduate Course Offerings ....................................... 25  
  Business Administration .......................................... 25  
  Communication Studies ............................................. 26  
  Education .............................................................. 26  
  Native American Studies .......................................... 29  
  Philosophy ............................................................ 29  
  Physical Education .................................................. 30  
  Sports Administration and Leadership .......................... 30  

EDUCATIONAL COSTS AND FINANCIAL ASSISTANCE .................. 30  
  Tuition and Fees ..................................................... 30  
  Financial Aid .......................................................... 31  
  Cooperating Teacher Grants ....................................... 31  

ACADEMIC CALENDAR ..................................................... 31  

INDEX ........................................................................ 32  

CAMPUS MAP ................................................................ Inside back cover
The Mission of Augustana College

Inspired by Lutheran scholarly tradition and the liberal arts, Augustana provides an education of enduring worth that challenges the intellect, fosters integrity and integrates faith with learning and service in a diverse world. The Augustana College graduate programs reflect the church-related liberal arts character of the College by including courses especially designed to help students explore the central ideas and methodologies of different disciplines, and wrestle with questions of meaning and value. The mission of the graduate program is to stimulate the intellectual capacities of students in order to make their lives more satisfying and rewarding. More specifically, it seeks, through advanced study, to expand students' knowledge and to strengthen skills important to career, personal fulfillment, and community service. The mission of Augustana College is reflected by the following five shared values:

Christian
By being a college of the Evangelical Lutheran Church in America
- Centering on worship
- Welcoming all faiths
- Nurturing the search for a mature religious faith
- Relating Christian faith and ethics to learning and service

Liberal Arts
By providing an education of enduring worth
- Affirming teaching and learning as central and life-long
- Fostering a broad understanding of humans and their interactions
- Enriching lives by exposure to enduring forms of aesthetic and creative expressions
- Developing broad knowledge and skills crucial in a changing world
- Creating awareness of one's own religious and ethical beliefs and those of others
- Cultivating health and wellness

Excellence
By committing to high standards and integrity
- Practicing faithfulness in teaching, learning, supporting, administering
- Nurturing potential
- Challenging the intellect
- Acting ethically
- Recognizing achievement

Community
By caring for one another and our environments
- Responding to needs
- Respecting human differences
- Empowering one another
- Tending to the ecology of place

Service
By affirming that wholeness includes reaching out to others
- Accepting the call to servanthood
- Promoting justice
- Integrating career and service
- Serving church and society
ABOUT THE COLLEGE AND ITS GRADUATE PROGRAMS

HISTORY

Higher education, in the early days of this country, was dominated by private colleges founded by religious groups who saw in them a means to provide leadership for their churches, schools, and communities. Scandinavian immigrants to this country were no exception. In 1860, a Scandinavian Lutheran group, led by Professor Lars Paul Esbjorn, moved to Chicago and established the Augustana College and Seminary with Esbjorn as first president. The College has chosen to mark this institution as its beginning.

The name Augustana is drawn from the origin of the Lutheran Church in the Augsburg Confession in 1530, during the time of the Reformation. The Latin designation of this document was the Confessio Augustana. During and after the American Civil War, the fledgling college was caught up in the westward movement of pioneers. The school moved with its constituents to Paxton, Illinois in 1863; and then in succession to Marshall, Wisconsin in 1869; to Beloit, Iowa in 1881; and to Canton, South Dakota in 1884. In 1918, following the union of three Lutheran synods, the College was moved to Sioux Falls where it merged with the Lutheran Normal School to form the present institution that is Augustana College.

THE CAMPUS AND COMMUNITY

The Augustana campus is located in a quiet residential area of Sioux Falls. The pleasant 100-acre campus contains 22 major buildings; a number of smaller buildings housing academic and administrative units; and physical education fields. Visitors’ parking facilities are adjacent. For a campus map see the inside of the back cover page or go online at: www.augie.edu/about/maps-and-directions.

A distinct asset to Augustana is the location of its campus within the city of Sioux Falls, a growing city with a population of over 150,000. The city is a retail, banking, and medical center for the area and provides many cultural, educational and employment opportunities for Augustana students.

Transportation to and from the city is varied and efficient. Major airlines provide flights daily to Sioux Falls, connecting the city with all parts of the country. Sioux Falls is located at the intersection of Interstate Highways 90 and 29 which provides convenient access to all points.

GRADUATE PROGRAMS AT AUGUSTANA

Graduate education at Augustana College provides advanced training and research experience at the master’s degree level. It is based in a distinguished faculty of professors who genuinely care about the intellectual development of students at all levels. Graduate programs at Augustana are designed primarily for part-time study.

Augustana offers the following Master of Arts graduate degree programs:

Education

- A completely online program for those holding a bachelor’s degree in education and eligible for licensure

Sports Administration and Leadership

- An interdisciplinary program offered through the Departments of Health, Physical Education and Recreation; Communication Studies; and Business Administration

ACCREDITATION

The graduate programs at Augustana College are accredited by the Higher Learning Commission of the North Central Association of Colleges and Schools (NCA). The M.A. in Education is also approved by the National Council for the Accreditation of Teacher Education (NCATE).

All graduate degree programs are also approved for veterans benefits under Title 38 U.S. Code in accordance with CFR 21.4253 and 21.4254.

Augustana holds membership in the Association of American Colleges and Universities, the Council of Independent Colleges, the Lutheran Educational Conference of North America, the South Dakota Association of Independent Colleges, the College Board, the Association of Governing Boards and the Council for Advancement and Support of Education, and the South Dakota Association of Colleges of Teacher Education (SDACTE). Augustana is an active member and participant in numerous professional and learned societies and groups.

The Augustana online M.A. in Education program is registered with the Minnesota Office of Higher Education. The following registration disclosure is required: “Augustana College is registered as a Private Institution with the Minnesota Office of Higher Education pursuant to sections 136A.61 to 136A.71. Registration is not an endorsement of the institution. Credits earned at the institution may not transfer to all other institutions.”

NON-DISCRIMINATION AND AFFIRMATIVE ACTION

The heart of Augustana College is its faculty and its academic programs. We believe that classroom and personal instruction should be the primary focus of the collegiate experience. The College also promotes involvement and encourages each student to make a contribution to the life of the campus community. Augustana will consider for admission any student whose character is consistent with the mission of the College and who shows evidence of ability to benefit from college life.

Augustana College is committed to providing equal opportunities for access to and participation in its programs and services, without regard to sex, race, color, religion, national origin, age, or disability, except that, as an institution of the Evangelical Lutheran Church in America, the College reserves the right to use a qualification based on religion if such a qualification is related to a bona fide occupational requirement. Augustana has designated the Vice President for Human Resources as the College’s affirmative action officer.
ASSISTANCE FOR STUDENTS WITH DISABILITIES

Augustana College will consider a request for reasonable accommodations from any student (full or part time) with a documented disability. The purpose of accommodations is to ensure that students are not discriminated against on the basis of their disability and that the College is providing accessibility in programs and activities. Students need to substantiate the need for services by providing current and appropriate documentation to be submitted by a qualified professional. The documentation must clearly identify a disability and its impact on the student's current level of functioning in a post secondary setting. Services and accommodations are provided on a case by case basis to meet the individual needs of the student.

It is in the student’s best interest to contact the Director of Student Academic Support Services at least three weeks prior to the beginning of each academic term so that appropriate accommodations can be planned in a timely manner. Contact the Student Academic Support Service Office at 605.274.5503 or susan.bies@augie.edu with your questions.

Augustana College is committed to offering equal access to people with disabilities. In compliance with Section 504 of the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990 (ADA), the College does not exclude otherwise qualified persons with disabilities, solely by reason of the disability, from participating in college programs and activities, nor are persons with disabilities denied the benefits of these programs or subjected to discrimination.

HONOR CODE

As a community of scholars, the students and faculty of Augustana College commit to the highest standards of excellence by mutually embracing an Honor Code. As a College of the Evangelical Lutheran Church of America, we understand the individual and collective responsibility we have in fostering integrity. Ultimately, our purpose is to be an engaged body of academically excellent, highly articulate, and morally centered persons who learn about and examine the world together. We believe that only when we are honest with ourselves and each other can we begin to contribute to the world in a meaningful manner.

Augustana’s Honor Code consists of inter-related elements that guide scholarship and learning; the Honor Pledge, the Honor Board, and a set of judicial procedures that guide the College’s adjudication of academic integrity violations.

Honor Pledge:

The Honor Code states the principles that guide our work together. Students will sign an honor pledge on every examination and other assignments deemed appropriate by the faculty member. The Honor Pledge is as follows:

"On my honor, I pledge that I have upheld the Honor Code, and that the work I have done on this assignment has been honest, and that the work of others in this class has, to the best of my knowledge, been honest as well."

For more information on the Augustana Honor Code see the Augustana Undergraduate Catalog or visit www.augie.edu/honor.

ADMISSION

REQUIREMENTS FOR DEGREE-SEEKING STUDENTS

A student holding a baccalaureate degree and interested in working toward a graduate degree first obtains, completes and files an official application with the Office of Graduate Education. All applications must be supported by:

- official application form (these are program specific)
- official transcripts from each college or university attended
- two recommendation forms testifying to the applicant’s character and ability to do graduate work (at least one reference should be from a teacher)
- a two- to three-page typed essay in which the applicant discusses his or her academic interests, educational goals, and plans for graduate study
- non-refundable application fee of $50 (students enrolled as full-time undergraduate students at Augustana at the time of application to the program are exempt from paying this fee)
- a cumulative grade point average of 3.0 (B) or better for the last sixty semester hours of undergraduate course work
- sufficient undergraduate work in the proposed field of study to satisfy specific program admission requirements and graduate credit course prerequisites (see admission requirements for specific programs)

Refer to specific program prerequisites for additional requirements.

Applicants to the graduate program who do not meet all admission requirements may be admitted on a provisional basis. After provisional students have completed six to nine hours of graduate work at Augustana, their record will be reviewed to determine whether they may proceed further in their graduate studies at Augustana. Undergraduate prerequisites are not included in the six to nine hours.

ADMISSION PROCEDURE

1. Submission of Application Materials:

Most of the graduate programs have specific application deadlines. Refer to program descriptions for details. A student may enroll in up to nine hours of graduate credit prior to acceptance to the graduate program. However, there is no guarantee that these courses will be applicable to a program should the student be admitted. If students wish to take courses prior to formal acceptance, it is recommended that they take required courses for the particular program of interest. No action will be taken on the application for admission to the graduate program until all application materials have been received by the Office of Graduate Education.
2. **Files to Academic Departments:**
Upon receipt of all required documents for application to the graduate program, the application will be forwarded to the program desired by the applicant. The Program Admission Committee will review the application materials and recommend preliminary acceptance, provisional acceptance, or non-acceptance. After the recommendation has been forwarded to the Office of Graduate Education, the student will be notified of the admission decision.

3. **Faculty Advisor:**
Students accepted into the graduate program will be assigned a faculty advisor. The student will meet with the assigned faculty advisor to develop a plan of study. Once a plan of study has been developed and signed by the student, the advisor, and the program director, a copy is to be filed with the Office of Graduate Education. Any subsequent changes in the plan of study must be made in consultation with the student’s advisor, and the Office of Graduate Education is to be notified of changes.

**ACCEPTANCE STATUS**

**Preliminary Acceptance:** Granted to degree-seeking students who have fulfilled all admission requirements. These students will be granted formal acceptance when they have constructed an acceptable plan of study in consultation with the student’s faculty advisor and have submitted the plan to the Office of Graduate Education by the end of their first semester.

**Formal Acceptance:** Granted to degree-seeking students when the student has met all admission requirements and has filed a plan of study with the Office of Graduate Education. A letter of formal acceptance will be issued to the student. Students must begin their studies by the semester following formal acceptance.

**Provisional Acceptance:** Granted on rare occasion to degree-seeking students whose undergraduate academic records do not meet graduate requirements, but who show promise of development or potential for graduate study. The status of provisionally accepted students is subject to review after completion of six to nine credit hours of graduate work. The courses included in these credits will be specified by the graduate program, and will usually include 600: Introduction to Graduate Research. These students must be granted formal acceptance to the graduate program before being eligible to progress in the program. Provisional acceptance may also be granted to a degree-seeking student who has not yet met all additional requirements for the program to which he/she has applied for admission.

**NON-DEGREE SEEKING STUDENTS**

Students who do not plan to earn the graduate degree at Augustana College may take graduate courses if they have earned a bachelor’s degree and have the necessary prerequisites for courses they wish to take. These students may register for classes at the Registrar’s Office. Students will remain in non-degree status unless they apply for acceptance to the graduate program, which should occur by the time nine graduate credits are completed.

**UNDERGRADUATE SENIORS**

An Augustana senior in good standing may, where appropriate, petition to take 500 level courses for graduate credit (except in student teaching). However, the optional graduate hours cannot be counted as part of the 130 undergraduate hours required for graduation.

**INTERNATIONAL STUDENTS**

Graduates of universities outside the United States who have completed the equivalent of at least an American baccalaureate degree are invited to apply for admission. International applicants must request each university attended to send transcripts directly to the Director of Graduate Education at Augustana College.

Applicants whose native language is not English must submit a report of the Test of English as a Foreign Language (TOEFL) administered by the Educational Testing Service (ETS) of Princeton, New Jersey. A minimum score of 550 on the TOEFL is required, and test results must be mailed directly to the Director of Graduate Education at Augustana College. Augustana's institutional reporting number is 6015.

**GRADUATE DEGREE REQUIREMENTS**

The following requirements apply to all graduate degree programs at Augustana unless specified otherwise for a particular program. Certain degree programs may have additional requirements identified under the specific program description provided in this catalog.

1. A minimum of 32 credit hours, including courses specified in particular degree programs. All degree programs must include at least 17 credit hours of 600 level courses. For descriptions of course requirements common to all graduate programs, as well as those specific to each program, see pages 16-22.

2. A cumulative GPA of 3.0. No credit toward the degree will be allowed for grades below 2.0 (C). If a student’s cumulative GPA falls below 3.0 for two consecutive semesters, the student will be dismissed from the graduate program.

3. Proficiency in written English, as demonstrated in the writing assignments in graduate courses.

4. A minimum of 21 credit hours taken at Augustana College, with the last 8 credit hours taken at Augustana.

5. Completion of all work for the degree within a seven-year period. If a course becomes outdated, it must be replaced with a more recent course or repeated.

6. The successful completion of a graduate paper. The graduate paper has a two-fold purpose. First, it allows the student to develop in-depth knowledge in a carefully defined subject area that is of interest and will be useful to the student; second, it demonstrates that the student possesses the skills of research, synthesis, and written exposition expected of candidates for the graduate degree.
7. A passing grade on a comprehensive written exam covering the course work of the student’s program OR a synthesis portfolio that validates that the student has successfully met all course and program objectives and documents how course work has enhanced attainment of program outcomes.

8. A passing grade on an oral examination. All candidates for a graduate degree shall take an oral examination. It is the final evaluation of whether the candidate has mastered the skills and knowledge required to earn the graduate degree. The oral examination is an opportunity for the candidate to defend the graduate paper and to validate orally the learning that has occurred as a result of graduate study.

**GRADUATE PROGRAM SEQUENCE**

**PLAN OF STUDY**

The plan of study is developed in collaboration with the faculty advisor and is submitted to the Office of Graduate Education in the first semester.

**CANDIDACY FOR DEGREE COMPLETION**

After nine credits in the graduate program have been completed (including 600: Introduction to Graduate Research), the student must apply for candidacy in order to be eligible to complete the degree.

The prerequisites for candidacy include:

- completion of nine credit hours of graduate work toward the plan of study (including 600: Introduction to Graduate Research)
- a minimum GPA of 3.0 for courses taken toward the degree
- an approved graduate plan of study on file in the Office of Graduate Education
- favorable recommendation by graduate advisor

It is the responsibility of the student to initiate this process. To apply for candidacy, the student submits two forms: Application for Candidacy Part A; and Application for Candidacy Part B, Permission to Register for 698. These forms are available at www.augie.edu/graduate.

Submission of Application for Candidacy Part A marks initiation of the proposal for the graduate paper and should occur after the student has completed nine credits in the program (including 600: Introduction to Graduate Research). Once the student has identified a potential topic of research for the graduate paper the student should select a faculty paper tutor to guide this research project. The student works with the paper tutor to develop a 5-10 page research proposal of the graduate project. An examination committee must also be selected. For qualifications of the paper tutor and composition of the examination committee, see Graduate Faculty Roles on page 15.

Submission of Application for Candidacy Part B, Permission to Register for 698 should occur after the research proposal has been written and the examination committee members have agreed to serve on the committee and approved the proposal.

IRB approval (where applicable) must also be obtained before the research begins. Admission to candidacy status is granted or denied by the Director of Graduate Education in consultation with the program director.

**GRADUATE PAPER**

The graduate paper is to be a work of serious, creative scholarship and/or research, written under the guidance of a faculty paper tutor. It should demonstrate graduate-level writing ability, along with careful and extensive research. **Note:** Research or projects which involve gaining information from or about human participants must be reviewed by the Institutional Review Board (IRB) for the Protection of Human Subjects in Research before the research or project begins.

The completion of the graduate paper occurs through enrollment in 698: Research and Writing Tutorial. The student should enroll in 698: Research and Writing Tutorial once they have chosen their paper tutor and are ready to start on their graduate project. Registration for the tutorial must occur no later than the semester preceding the term in which program completion is anticipated. To register for the tutorial, the student must have 1) submitted Application for Candidacy Part B, Permission to Register for 698, and 2) IRB approval (where applicable). The registration form is available online from www.augie.edu/graduate and must be submitted to the Office of Graduate Education with a copy of the approved proposal attached. A student is allowed a maximum of one year to complete the tutorial.

**Guidelines for the graduate paper:**

Three copies of the completed draft of the graduate paper shall be submitted to the Office of Graduate Education. The Office of Graduate Education will distribute the copies to the examination committee. Following successful completion of the oral exam, the graduate student shall deliver three final copies of the graduate paper to the Office of Graduate Education. The copies of the graduate paper (minimum of 35 pages in length) are to be submitted on uniform size (8 inches by 11 inches) good quality white paper. The graduate paper is to be written using the current APA (American Psychological Association) style. The paper is to be double-spaced and word-processed (letter quality printer), allowing a margin of one and one half inches on the left side and one inch on the other three sides. Photographs, maps, charts, etc., may be included using a photocopy process. Sturdy covers must be used for the final copies. Bound copies may be submitted if preferred.

**SYNTHESIS PORTFOLIO OR COMPREHENSIVE WRITTEN EXAMINATION**

Option(s) available to candidates for the Master’s degree in the various graduate programs are:

- Sports Administration and Leadership - synthesis portfolio
**Synthesis Portfolio**
The purposes of the synthesis portfolio are to validate that the student has successfully met all course and program objectives and to document how course work has enhanced attainment of program objectives. The candidate shall prepare a synthesis portfolio according to department guidelines. A student’s examination committee will review and evaluate the portfolio prior to the scheduling of the oral exam. The portfolio will include the following four (4) items:

a. Title Page

b. Table of Contents

c. A typed essay reflecting on the student’s personal and professional development during the program of study. The essay will address each of the graduate program objectives and describe how scholarly course work supports the student’s achievement of program outcomes. Evidence of scholarly work included in the portfolio must be referenced clearly in the essay. The essay shall be of sufficient length to reflect depth and breadth of study and meet departmental guidelines.

d. Papers, projects, and other examples of scholarly work for each course in the program of study. Artistic projects should be photographed and included in the portfolio. All projects must be appropriately labeled with course number, title, and completion date.

**Written Examination**
The purpose of this examination is two-fold: 1) to encourage students to review their course work and integrate the knowledge they have gained, and 2) to allow the graduate faculty to assess whether the student has gained the knowledge and acquired the skills of analysis and synthesis that are the hallmarks of the graduate degree.

The written examination shall consist of three questions (normally two from the area of concentration and one from outside), and the student will be allowed a maximum of four hours to complete it. The examination questions, submitted by examination committee members, will be comprehensive in nature, drawing upon most, if not all, of the student’s course work.

**Procedure related to the synthesis portfolio or written examination:**

**Synthesis Portfolio Option**
- The candidate will deliver the complete synthesis portfolio to the program director and three copies of the synthesis essay only to the Office of Graduate Education.

**OR**

**Written Examination Option**
- After copies of the graduate paper have been submitted to the Office of Graduate Education, the comprehensive written exam will be arranged for the scheduled date on the academic calendar. Examination questions for the written exam will be obtained from each of the candidate’s examination committee members. The Office of Graduate Education will be responsible for administering the examination and for distributing the completed exam to the committee members for evaluation.

**Successful completion of the synthesis portfolio or written examination**
- The candidate must receive a pass on all three written examination questions, OR have the synthesis portfolio approved by all examination committee members, to be eligible to proceed to the oral examination.

- A candidate who fails the written examination, or does not successfully complete the synthesis portfolio, may retake the examination or redo the portfolio once in attempting to successfully complete this program requirement.

**ORAL EXAMINATION**
All candidates for a graduate degree shall take an oral examination. It is the final evaluation of whether the candidate has mastered the skills and knowledge required to earn the graduate degree. The oral examination is an opportunity for the candidate to defend the graduate paper and to validate the learning that has occurred as a result of graduate study.

**Procedure:**
- Upon successful completion of 698: Research and Writing Tutorial, it is the candidate’s responsibility to provide the Office of Graduate Education with sufficient copies of the paper for all members of the examination committee at least 15 working days prior to the scheduled oral examination to allow the committee time to review the graduate paper.

- The Office of Graduate Education will distribute copies of the candidate’s graduate paper to the examination committee members.

  a. The candidate will schedule the date and time with committee members.

  b. The faculty paper tutor will schedule a room and arrange for presentation equipment.

- Upon satisfactory completion of the oral examination, the members of the examination committee will endorse the examination report form.

- The candidate’s faculty paper tutor, who will chair the oral examination, will deliver the completed examination report form to the Office of Graduate Education.

- The candidate’s paper tutor shall report a grade of Satisfactory (S) or Unsatisfactory (U) for the tutorial (698) to the Registrar’s Office. At the oral examination committee’s discretion, a letter grade may be reported.

- A candidate who fails the oral examination may retake it once in attempting to successfully complete this program requirement.
• Following the successful completion of the oral examination, the candidate shall deliver three final copies of the graduate paper to the Office of Graduate Education. (The copies will be deposited in the department of concentration, Mikkelsen Library, and the Office of Graduate Education.)

OTHER GRADUATE PROGRAM POLICIES

TRANSFER CREDITS
A maximum of nine (9) semester hours of graduate credit earned at other accredited institutions may be transferred to Augustana and applied to a student's graduate program providing that:

• an official transcript is provided;
• the credit is approved by the program director and Director of Graduate Education;
• the credits have not been utilized in earning an undergraduate degree;
• a grade of B- or better was earned for the credits; and
• the credits are not outdated (more than 7 years old).

A SECOND MASTER OF ARTS DEGREE
Up to nine semester hours from a completed graduate degree program, earned either at Augustana or another accredited institution, may be applied toward a second master of arts degree. All other requirements for a second master of arts degree are the same as for a first one at Augustana. (Some cohort programs require all 32 credit hours; no credits from other courses will apply.)

WORKSHOP CREDITS
A maximum of three graduate credit hours for workshop experience may be applied to some graduate degree programs. The workshop must be closely related to the student's educational intent, and the approval of the program director and the Director of Graduate Education must be obtained at the time the graduate plan of study is developed. Workshops with a 500-number or higher are graduate level. A combined total of nine credit hours may be applied from transfer and workshop courses.

CORRESPONDENCE COURSE CREDITS
Graduate credits earned in off-campus correspondence courses normally will not apply to graduate degree programs.

COURSE SCHEDULES
Information concerning graduate courses offered in any given term (Summer, Fall, Interim, Spring) is available at the Registrar's Office 605.274.4121 and the Office of Graduate Education 605.274.4043. There is a special listing of graduate courses in each semester's course schedule.

The College reserves the right to cancel courses in which the registration is deemed insufficient and to change instructors or the meeting time and place of classes when conditions make it necessary.

UNIT OF INSTRUCTION AND COURSE LOAD
Augustana grants academic credit using the semester hour as the basic unit of instruction. Students taking 9 to 16 credit hours in a regular semester and 3 to 4 credit hours in the January term are regarded as full time students.

International graduate students (non-U.S. citizens) must carry a minimum load of nine (9) credit hours during both the Fall and Spring semesters to maintain their student status with the United States Bureau of Citizenship and Immigration Service. Exceptions to this rule are allowed in only two cases:

a. in the student's final semester if the student needs fewer than 9 credit hours to graduate, or
b. in another semester if all required courses, except sequential courses, have been taken.

GRADING POLICIES

• No credit toward the degree will be allowed for grades below C.

• Satisfactory-Unsatisfactory grading (S/U) is available only for 670: Sports Administration Portfolio and Research Proposal, and 698: Research and Writing Tutorial. No quality points are awarded for S/U grades.

• A grade of I (incomplete) is assigned if course requirements are not yet completed. An I grade is changed to an F (fail) if not removed by the middle of the following semester.

• An IP (in progress) grade is used to designate a course in progress. IP grades are given only for courses taken under the Independent Learning Program, special project courses requiring more than one semester to complete, or for 698: Research and Writing Tutorial. An IP grade is changed to an F if not removed one year after the beginning of the term in which the course was begun.

TRANSFER CREDITS
A maximum of nine (9) semester hours of graduate credit earned at other accredited institutions may be transferred to Augustana and applied to a student's graduate program providing that:

• an official transcript is provided;
• the credit is approved by the program director and Director of Graduate Education;
• the credits have not been utilized in earning an undergraduate degree;
• a grade of B- or better was earned for the credits; and
• the credits are not outdated (more than 7 years old).

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Up to nine semester hours from a completed graduate degree program, earned either at Augustana or another accredited institution, may be applied toward a second master of arts degree. All other requirements for a second master of arts degree are the same as for a first one at Augustana. (Some cohort programs require all 32 credit hours; no credits from other courses will apply.)

WORKSHOP CREDITS
A maximum of three graduate credit hours for workshop experience may be applied to some graduate degree programs. The workshop must be closely related to the student's educational intent, and the approval of the program director and the Director of Graduate Education must be obtained at the time the graduate plan of study is developed. Workshops with a 500-number or higher are graduate level. A combined total of nine credit hours may be applied from transfer and workshop courses.

CORRESPONDENCE COURSE CREDITS
Graduate credits earned in off-campus correspondence courses normally will not apply to graduate degree programs.

COURSE SCHEDULES
Information concerning graduate courses offered in any given term (Summer, Fall, Interim, Spring) is available at the Registrar's Office 605.274.4121 and the Office of Graduate Education 605.274.4043. There is a special listing of graduate courses in each semester's course schedule.

The College reserves the right to cancel courses in which the registration is deemed insufficient and to change instructors or the meeting time and place of classes when conditions make it necessary.

UNIT OF INSTRUCTION AND COURSE LOAD
Augustana grants academic credit using the semester hour as the basic unit of instruction. Students taking 9 to 16 credit hours in a regular semester and 3 to 4 credit hours in the January term are regarded as full time students.

International graduate students (non-U.S. citizens) must carry a minimum load of nine (9) credit hours during both the Fall and Spring semesters to maintain their student status with the United States Bureau of Citizenship and Immigration Service. Exceptions to this rule are allowed in only two cases:

a. in the student's final semester if the student needs fewer than 9 credit hours to graduate, or
b. in another semester if all required courses, except sequential courses, have been taken.

GRADING POLICIES

• No credit toward the degree will be allowed for grades below C.

• Satisfactory-Unsatisfactory grading (S/U) is available only for 670: Sports Administration Portfolio and Research Proposal, and 698: Research and Writing Tutorial. No quality points are awarded for S/U grades.

• A grade of I (incomplete) is assigned if course requirements are not yet completed. An I grade is changed to an F (fail) if not removed by the middle of the following semester.

• An IP (in progress) grade is used to designate a course in progress. IP grades are given only for courses taken under the Independent Learning Program, special project courses requiring more than one semester to complete, or for 698: Research and Writing Tutorial. An IP grade is changed to an F if not removed one year after the beginning of the term in which the course was begun.
**LATE REGISTRATION**

Graduate students will register for courses during periods announced in the Augustana Academic Year Calendar after their application for graduate standing has been approved and after conferring with their program director or academic advisor. Students are urged to be in attendance at the first meeting of the class, but late registration is possible through 5:00 p.m. the third day after the beginning of classes. Only in exceptional cases will a student be allowed to register after this time. If a student registers after the last published day for registration, a late registration fee may be charged.

**WITHDRAWAL FROM CLASS**

An official withdrawal is granted only to students who complete the withdrawal petition properly and return it to the Registrar's Office. Students who stop attending class without filing such a petition will jeopardize their prospects of receiving a refund and may incur academic penalties.

Students enrolled in cohort programs of study who withdraw from the sequence of offered courses may put completion of their degree in jeopardy. Cohort students may also be subject to a withdrawal fee.

**PAYMENT OF BILLS**

Registration for classes constitutes a financial agreement between the student and Augustana College. If payment is not made on or before validation, any outstanding balance owing is subject to a 1.25% per month interest charge. No diploma, grades, transcript of credit, or honorable dismissal will be issued until all student bills have been paid in full.

**ACADEMIC GRIEVANCE PROCEDURE**

Please refer to the Augustana Undergraduate Catalog for regulations and guidelines relating to Academic Grievance Procedures. These policies apply to all students at Augustana.

**APPLICATION FOR GRADUATION**

Students must declare their intention to complete their program requirements by filing a graduation application form with the Registrar's Office approximately eight weeks prior to their anticipated graduation date. Augustana College awards graduate degrees at its commencement ceremonies each year in late May. Failure to apply for graduation prior to the deadline will result in a delay in graduation. Diplomas will be available following commencement when it has been ascertained that all requirements have been met; transcripts will indicate degree completion date.

**ATTENDANCE AT COMMENCEMENT**

Graduate students are strongly encouraged to participate in the commencement exercises at which their degree is to be awarded. Rental caps, gowns and hoods should be ordered through the Augustana Bookstore (605.274.4417) two (2) months before graduation and should be picked up at the bookstore the day before commencement ceremony.

Students unable to attend the commencement ceremony must indicate on the application for graduation that they will not be present.

**EXCEPTIONS TO ACADEMIC POLICIES**

Students who desire that an exception be made to an academic policy must submit a regular petition to the Registrar's Office. The exception to an academic policy form may be secured from the Registrar's Office.

**RESERVATION OF AUTHORITY**

Augustana College reserves the right to modify or change the curriculum, admission and degree requirements, tuition or fees, and other policies without prior notice. The information in this catalog is not necessarily regarded as creating a binding contract between the student and Augustana College.

**DEFINITION OF GRADUATE FACULTY**

The graduate faculty is comprised of Augustana faculty members who hold terminal degrees in their respective disciplines. In unusual circumstances, expertise in the relevant field may replace the terminal degree, at the discretion of the Academic Dean.

**GRADUATE FACULTY ROLES**

Throughout the course of the graduate program, each student will be working with a faculty advisor, a faculty paper tutor and an examination committee. The role of these individuals is as follows:

a. Faculty advisor—helps student develop and approve the plan of study.

b. Faculty paper tutor—provides guidance and expertise about the format and content of the graduate paper. (This may or may not be the same person as the faculty advisor).

c. Examination committee—evaluates the synthesis portfolio (or comprehensive written exam), the graduate paper, and the comprehensive oral exam.

Those who serve as advisors, paper tutors, or members of either the Admission Committee or the Examination Committee will be tenured or tenure-track faculty members with a terminal degree in their respective discipline. The program Admission Committee is composed of three faculty members: the director of the graduate
program and two other graduate faculty members. The program Admission Committee is appointed by the director of graduate education in consultation with the program director. The Examination Committee is composed of three faculty members including the student's Faculty Paper Tutor and two graduate faculty members with appropriate disciplinary knowledge. An Examination Committee may include one faculty member who does not have a terminal degree and is not tenured or tenure-track if that faculty member has expertise relevant to the student's project. The Examination Committee is appointed by the program director in consultation with the student.

OTHER GRADUATE COURSES

697: TOPICS IN (DEPARTMENT) (2-4 credit hours)
Departments may use this title to offer one-time courses on special topics within their discipline. These courses are numbered (Department) 697.

599/699: INDEPENDENT STUDY (2-4 credit hours)
Students may contract with a faculty member to undertake a learning experience through independent study. The independent learning experience may be a regular departmental course at the 500 level or above (called independent scholarship), or it may be uniquely designed to meet a student's special interest in a topic not covered in the regular curriculum of the College. The objectives, activities, and methods of evaluation are worked out between the student and the faculty supervisor, using an independent study form obtained from the Registrar's Office. These courses are numbered 599 or 699.

GRADUATE DEGREE PROGRAMS

MASTER OF ARTS IN SPORTS ADMINISTRATION AND LEADERSHIP

The graduate program in Sports Administration and Leadership is a collaborative effort between the Departments of Health, Physical Education and Recreation; Communication Studies; and Business Administration.

Mission Statement: The program of study for the M.A. in Sports Administration and Leadership will prepare individuals for leadership roles in a variety of sport-related professions. The combination of didactic instruction and practical experiences encourages integration and synthesis of course work into real-life applications. The integrative studies core reflects Augustana's commitment to the liberal arts as a foundation for ethical leadership and decision-making in any profession, while the elective studies component of the program allows each individual to customize his/her program of study with course work related to personal goals and interests.

Learning Outcomes
Candidates seeking their M.A. in Sports Administration and Leadership must:

- demonstrate ability to apply theory(ies) of sports administration and leadership in practical experiences
- exhibit in-depth knowledge of current issues in sports administration
- understand and apply ethical/legal standards for professionals in sports administration
- demonstrate advanced skills in oral communication

GRADUATE COURSES

DEFINITION OF A GRADUATE COURSE
A graduate level course examines ideas in a more in-depth way than an undergraduate course. First, it focuses on key issues and topics which would be important to the professional in the field. Second, students in a graduate course will be required to become familiar with research literature about the subject. The third element of a graduate course is a substantial writing assignment, which demonstrates that students not only understand their subject in depth, but that they have intellectually engaged the most recent research and writing about their particular subject.

COURSES REQUIRED IN ALL GRADUATE PROGRAMS

INTEGRATIVE STUDIES CORE
All graduate programs at Augustana College include an Integrative Studies Core of three courses. 600: Introduction to Graduate Research is required in all programs. The other two Master Seminar courses of the Integrative Studies Core vary for different programs.

698: RESEARCH AND WRITING TUTORIAL (2 credit hours)
A faculty paper tutor will advise and direct the student in the preparation of the graduate paper (see page 9 for a description of the graduate paper requirement). A student may register for this tutorial only after successful completion of the 600: Introduction to Graduate Research course. The student will complete the tutorial no later than the final term of his/her planned program of studies. To register for the tutorial, the student must submit the form: Application for Candidacy Part B, Permission to Register for 698. The student must bring the completed and signed permission form (available from the graduate web page), with a copy of the research proposal attached, to the Office of Graduate Education. This course is numbered (Department) 698 and is graded S/U. The final grade for 698 will be submitted after the student has completed the paper and passed the oral exam. A maximum of one year is allowed for completion of the tutorial. In the M.A. in Education program, 698 is replaced with EDUC 695 Field Placement Experience.
Degree Requirements for the Master of Arts in Sports Administration and Leadership

(Minimum of thirty-two (32) credit hours)

<table>
<thead>
<tr>
<th>COURSE</th>
<th>Credit</th>
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</thead>
<tbody>
<tr>
<td><strong>INTEGRATIVE STUDIES CORE</strong></td>
<td></td>
</tr>
<tr>
<td>COMM 650 Leadership and Decision-Making</td>
<td>3</td>
</tr>
<tr>
<td>SAL 600 Introduction to Graduate Research</td>
<td>3</td>
</tr>
<tr>
<td>Select ONE of the following:</td>
<td></td>
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<tr>
<td>PHIL 615 Ideas That Have Shaped Our World</td>
<td>3</td>
</tr>
<tr>
<td>OR</td>
<td></td>
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<tr>
<td>PHIL 690 Ethics of the Professions</td>
<td>3</td>
</tr>
<tr>
<td><strong>SPORTS ADMINISTRATION AND LEADERSHIP STUDIES CORE</strong></td>
<td></td>
</tr>
<tr>
<td>BSAD 575 Statistics and Sports</td>
<td>3</td>
</tr>
<tr>
<td>BSAD 640 Advanced Sport Management</td>
<td>3</td>
</tr>
<tr>
<td>SAL 670 Sports Administration Portfolio and Research Proposal</td>
<td>3</td>
</tr>
<tr>
<td>SAL 698 Research and Writing Tutorial</td>
<td>2</td>
</tr>
<tr>
<td><strong>ELECTIVE STUDIES (minimum of 12 credit hours)</strong></td>
<td></td>
</tr>
<tr>
<td>BSAD 545 Advanced Sport Marketing and Promotion</td>
<td>3</td>
</tr>
<tr>
<td>BSAD 625 Sports Finance</td>
<td>3</td>
</tr>
<tr>
<td>BSAD 680 Sport Law</td>
<td>3</td>
</tr>
<tr>
<td>COMM 665 Advanced Public Relations</td>
<td>3</td>
</tr>
<tr>
<td>PE 610 Seminar - Success in Coaching</td>
<td>3</td>
</tr>
<tr>
<td>SAL 645 Applied Sport Psychology</td>
<td>3</td>
</tr>
<tr>
<td>PHIL 615 Ideas That Have Shaped Our World</td>
<td>3</td>
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<tr>
<td>OR</td>
<td></td>
</tr>
<tr>
<td>PHIL 690 Ethics of the Profession</td>
<td>3</td>
</tr>
<tr>
<td>(one of these courses is required, the second could be used as an elective)</td>
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<tr>
<td><strong>TOTAL</strong></td>
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<tr>
<td>Minimum of 32 credit hours</td>
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</tr>
</tbody>
</table>

- demonstrate advanced skills in written communication
- demonstrate advanced skills in critical thinking
- demonstrate advanced skills in research

A graduate paper, a synthesis portfolio, and oral exam serve as the culminating projects for this degree. The graduate paper is a work of serious, creative scholarship and/or research, which demonstrates graduate-level writing ability along with careful and extensive research. The synthesis portfolio documents how various coursework and experience has enhanced the attainment of program objectives. Finally, the oral exam is an opportunity for the candidate to defend the graduate paper and to validate the learning that has occurred as a result of graduate study.
MASTER OF ARTS IN EDUCATION

The M.A. in Education program at Augustana is delivered completely online and is offered to those who hold a bachelor's degree with an emphasis in education and are eligible for licensure.

The program features three areas of concentration:

- **Technology**: a focus on utilizing and implementing technology to enhance student learning
- **Instructional Strategies**: a focus on practical applications to support student achievement and engagement
- **Special Populations**: a focus on how to support and teach at-risk students, with an emphasis on autism, Response to Intervention (RTI) and emotional/behavioral issues

The concentration courses in this master's program are provided in partnership with Learner's Edge, Inc. (http://www.learnersedgeinc.com).

**Mission Statement**: The graduate degree program in the Education Department emulates the Circle of Courage philosophy focusing on belonging, mastery, generosity and independence. The program is designed to enhance an individual's ability to create positive learning environments for learners by building classrooms and schools that promote belonging, mastery, generosity, and independence. To that end, the program provides in-depth knowledge and application of educational research to classroom practice.

The Integrative Studies component of the master's degree program enables students to interface a liberal arts perspective with rigorous, professional education training.

**Specific competencies for the students in the Master of Arts in Education are as follows:**

1. M.A. Program candidates plan and deliver meaningful and purposeful learning opportunities, including those which engage students in the use of technology.
2. M.A. Program candidates establish positive, inclusive collaborative learning communities in classrooms and schools and prepare students and their learning communities for participation in a diverse, global society.
3. M.A. Program candidates demonstrate different ways to elicit evidence of student learning and understanding.
4. M.A. candidates are reflective, research-based collaborative educators.

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MASTER OF ARTS IN SPORTS ADMINISTRATION AND LEADERSHIP GRADUATE CHECKLIST

This checklist is designed to assist you in keeping track of various steps you need to take from admission to completion of your graduate program. For details and due dates concerning the items in the checklist, please consult the guidelines for your specific graduate program.

<table>
<thead>
<tr>
<th>Date Completed</th>
<th>Item Completed</th>
</tr>
</thead>
<tbody>
<tr>
<td>_____ (date) Preliminary Acceptance</td>
<td>Application to graduate program - Submit the following items to the Office of Graduate Education:</td>
</tr>
<tr>
<td></td>
<td>- Application form*</td>
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<td></td>
<td>- 2-3 page essay</td>
</tr>
<tr>
<td></td>
<td>- Official undergraduate and graduate transcripts</td>
</tr>
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<td></td>
<td>- Two reference forms*</td>
</tr>
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<td></td>
<td>- TOEFL Exam (for international students whose native language is not English)</td>
</tr>
<tr>
<td>_____ (date) Provisional Acceptance</td>
<td>Confer with advisor in selecting a paper tutor and identifying members of examination committee.</td>
</tr>
<tr>
<td>_____ (date) Formal Acceptance</td>
<td>Submit signed Plan of Study* to the Office of Graduate Education.</td>
</tr>
<tr>
<td>_____ Candidacy Granted</td>
<td>Develop a five- to ten-page research proposal of proposed graduate paper.</td>
</tr>
<tr>
<td></td>
<td>Seek approval of proposed study from Human Participants Institutional Review Board (IRB) (if applicable) before beginning research. (Form available in Academic Affairs.)</td>
</tr>
<tr>
<td></td>
<td>Apply for candidacy* - submit forms Part A and Part B to Office of Graduate Education. (Must occur after completion of nine credits in the graduate program.)</td>
</tr>
<tr>
<td></td>
<td>Register for the SAL 698: Research and Writing Tutorial no later than the semester preceding the term in which program completion is anticipated.</td>
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<tr>
<td></td>
<td>Apply for graduation at the Registrar's Office. (Occurs early in the term in which you intend to graduate.)</td>
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<tr>
<td></td>
<td>Place order for rental of graduation cap, gown and hood at Augustana Bookstore.</td>
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<tr>
<td></td>
<td>Synthesis Portfolio or Written examination (Deliver complete portfolio to department; 3 copies of essay only to Office of Graduate Education)</td>
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<td></td>
<td>Submit 3 copies of draft graduate paper to Office of Graduate Education</td>
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<td></td>
<td>Oral examination</td>
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<td></td>
<td>Submit 3 copies of final graduate paper to Office of Graduate Education</td>
</tr>
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<td></td>
<td>Commencement</td>
</tr>
</tbody>
</table>

* Forms are available online at www.augie.edu/graduate.
### Degree Requirements for the Master of Arts in Education

*(Minimum of thirty (30) credit hours)*

<table>
<thead>
<tr>
<th>COURSE</th>
<th>Credit</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>INTEGRATIVE STUDIES CORE</strong></td>
<td></td>
</tr>
<tr>
<td>EDUC 600 Introduction to Graduate Research</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 601 History and Philosophy of Education</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 610 Issues in Education</td>
<td>3</td>
</tr>
<tr>
<td><strong>EDUCATION STUDIES CORE</strong></td>
<td></td>
</tr>
<tr>
<td>EDUC 607 Foundations and Principles of Curriculum</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 611 Differentiation and Diversity</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 615 Technology in Education</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 695 Field Placement Experience</td>
<td>3</td>
</tr>
<tr>
<td><strong>CONCENTRATION COURSES (minimum of 9 credit hours)</strong></td>
<td></td>
</tr>
<tr>
<td>TECHNOLOGY:</td>
<td></td>
</tr>
<tr>
<td>EDUC 6047 Dive into Digital: Understanding the Digital Learner</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 6061 Technology: Byte-Sized, Big Learning</td>
<td>3</td>
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<tr>
<td>EDUC 6681 Web EDU</td>
<td>3</td>
</tr>
<tr>
<td>OR</td>
<td></td>
</tr>
<tr>
<td>INSTRUCTIONAL STRATEGIES:</td>
<td></td>
</tr>
<tr>
<td>EDUC 6081 Igniting Creativity, Collaboration, and Comprehension through Inquiry</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 6505 Brain Works: Better Teaching with the Brain in Mind</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 6921 Teach Well, Learn Well: RTI</td>
<td>3</td>
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<tr>
<td>or EDUC 6061 Technology: Byte-Sized, Big Learning</td>
<td>3</td>
</tr>
<tr>
<td>OR</td>
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<tr>
<td>SPECIAL POPULATIONS:</td>
<td></td>
</tr>
<tr>
<td>EDUC 6776 Across the Spectrum: Teaching Students with Autism</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 6921 Teach Well, Learn Well: RTI</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 6958 The Courage to Care: Working with At-Risk Students</td>
<td>3</td>
</tr>
<tr>
<td><strong>PROGRAM REQUIREMENT</strong></td>
<td></td>
</tr>
<tr>
<td>Diverse Population Experience</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>Minimum of 30 credit hours</td>
</tr>
</tbody>
</table>

### MASTER OF ARTS IN EDUCATION GRADUATE CHECKLIST

This checklist is designed to assist you in keeping track of various steps you need to take from admission to completion of your graduate program. For details and due dates concerning the items in the checklist, please consult the guidelines for your specific graduate program.

<table>
<thead>
<tr>
<th>Date Completed</th>
<th>Item Completed</th>
</tr>
</thead>
<tbody>
<tr>
<td>___ (date)</td>
<td>Program Acceptance</td>
</tr>
<tr>
<td>___ (date)</td>
<td>Candidacy Granted</td>
</tr>
<tr>
<td>___ (date)</td>
<td>EDUC 695 Completed</td>
</tr>
</tbody>
</table>

- Application to graduate program - Submit the following items to the Office of Graduate Education:
  - Application form*
  - 2-3 page essay
  - Official undergraduate and graduate transcripts
  - Two reference forms*
  - TOEFL Exam (for international students whose native language is not English)

- Complete Diverse Population Experience in first year.

- Submit Application for Candidacy Part A form to Office of Graduate Education.
  (Must occur after completion of nine credits in the graduate program including EDUC 600: Introduction to Graduate Research.)

- Proposal submitted for Field Placement Experience in EDUC 607.

- Paper tutor assigned for Field Placement Experience. (During or immediately following EDUC 607.)

- Apply for graduation at the Registrar’s Office.
  (Apply in second Fall for following May.)

- Place order for rental of graduation cap, gown and hood at Augustana Bookstore.

- Completion of EDUC 695: Field Placement Experience.

- Commencement

* Forms are available online at [www.augie.edu/graduate](http://www.augie.edu/graduate).
**POST-MASTER’S CERTIFICATE PROGRAMS**

A post-master’s certificate is a credential offered by an academic institution that provides an individual who already possesses a Master’s degree the opportunity to obtain additional preparation in a specialty area. In some disciplines, completion of a certificate program meets eligibility requirements for specialist certification through a national examination.

**ADMISSION REQUIREMENTS**

A student holding a Master’s degree and interested in enrolling in a Post-Master’s Certificate Program first obtains, completes and files an official application with the Office of Graduate Education. All applications must be supported by:

- an official transcript from the college or university from which a Master’s degree in the discipline was granted

- a non-refundable application fee of $50

* Note: The department offering a post-master’s certificate program may specify additional requirements.

**GENERAL REQUIREMENTS**

The following requirements apply to all post-master’s certificate programs at Augustana.

- An approved plan of study on file in the Office of Graduate Education and in the academic department offering the certificate program

- Completion of the courses specified by the academic department offering the certificate program; a minimum of 15 semester credit hours of 600 level courses is required by the College; no transfer credits will be accepted

- Students must earn a cumulative GPA of 3.0; no credit toward the post-master’s certificate will be allowed for grades below 2.7 (B-)

- Completion of all work for the certificate within a seven year period

**CLASSIFICATION OF COURSES**

Courses numbered in the 600 level are for graduate students only. A student must complete at least 17 credit hours (of 32 required) at the 600 level.

Courses numbered at the 500 level are cross-listed as undergraduate and graduate courses. Descriptions of these courses are found in the undergraduate catalog under their 300 number. Graduate students may take 500 level courses listed on the following pages for graduate credit if they meet required prerequisites. The 500 level counterpart of a 300 level course requires additional graduate level work which includes in-depth study, utilization of research literature, and comparative analysis and synthesis of topics and issues covered in the course.

**GRADUATE COURSE OFFERINGS**

The following courses will be offered at the discretion of the department chair for each department.

- 690 Master Seminar (3 c.h.)
- 697 Topics (2-4 c.h.)
- 698 Research and Writing Tutorial (2 c.h.)
- 599/699 Independent Study (2-4 c.h.)

In the course listings which follow, an asterisk indicates a repeatable course.

**BUSINESS ADMINISTRATION (BSAD)**

- 545 Advanced Sport Marketing and Promotion 3 c.h.
  
  Students will learn how professional, amateur and college sports teams manage their businesses, fans, athletes and brands, including planning hosting and implementing effective marketing programs. Theories will be supplemented with industry-recognized speakers, case studies and historical research. One class project and presentation of that project is required.

- 575 Statistics and Sports 3 c.h.
  
  This course is designed to provide an introduction to the use of statistics in sports management. Students will develop a fundamental understanding of probability theory and predictive modeling through linear regression and other techniques. The course will have a strong focus on data collection and analysis to provide insight on the performance of both athletes in the field and the sports professional or amateur sports organization.
625 Sport Finance
3 c.h.
Students will learn fundamental approaches to financial management in specific application to sports organization. Topics include budgeting, analyzing financial performance, valuation of investments in facilities and athlete contracts, and sources of capital. The course explores perspectives of both professional sports organizations and athletic departments affiliated with educational institutions.

640 Advanced Sport Management
3 c.h.
Students in this course will analyze the sport industry from a manager's perspective. Different sports will be discussed to address various fundamental decisions including (but not limited to) organizational structure, personnel issues, event and facility management, budgeting, and ethics. Students will be required to complete an analysis of a sport of their choice, at a level that is of most interest to them (league play, collegiate, professional, etc.).

COMMUNICATION STUDIES (COMM)

650 Leadership and Decision-Making
3 c.h.
This course is a graduate level course in the theories and practice of leadership in organizations. The coursework includes theoretical material as well as projects and case studies that allow students to develop their critical thinking, problem solving and communication skills as leaders.

665 Advanced Public Relations
3 c.h.
This course focuses on the strategic communication management and relationship-building functions of Public Relations. The course discusses advanced PR concepts/principles and applies them to PR campaigns, primarily in the sports world.

EDUCATION (EDUC)

600 Introduction to Graduate Research
3 c.h.
This course is designed to introduce students to research, including action research, as well as users of research information. The user of research information needs this knowledge base in order to evaluate critically the research of others and to be able to translate available research into plans of action that can be carried out in schools and other professional settings. The course will aid professionals in their abilities to locate research studies, interpret and understand them, and to decipher their symbols and terminology.

601 History and Philosophy of Education
3 c.h.
This course provides a historical review and philosophical analysis of the basic theories of education. Major emphasis will be on the educational philosophies underlying present practices, curriculum and pedagogy and their implication and application in schools. Historical patterns and events as they relate to education and curricular practices today are covered in this course. The last part of the course is spent analyzing and evaluating the historical and philosophical implications of the topics and ideas covered and determining how they relate to best practice in K-12 classrooms today.

607 Foundations and Principles of Curriculum
3 c.h.
This course provides for a broad study of foundations and principles of curriculum in today's PK-12 schools. Areas of focus include philosophical, historical, psychological and social foundations of curriculum as well as curriculum design, development, implementation and evaluation. Course includes a review of international curriculum trends and issues.

610 Issues in Education
3 c.h.
Does merit pay for teachers improve their students' performance? Are charter schools more effective than their public school counterparts? Do rewards and punishments facilitate learning? Should a struggling student be held back a grade? Teachers face all of these questions. This course will study these "hot topics" in the field of education. We will separate the truth from the myths and work to answer these and several other thought provoking questions. By studying the latest research in the field of education we will aim to bring clarity to topics that are commonly blurred by heated debates.

611 Differentiation and Diversity
3 c.h.
This course explores race, ethnicity, and language in American education, along with the teaching theory of differentiated instruction. Additionally, the course intent is to increase student self-awareness related to diversity issues. Prejudices, stereotypes, discrimination, and privilege of diverse cultural groups in relation to schools are explored. Students examine differentiating instruction as a way of better helping students in diverse classrooms. Personal growth through increased awareness, sensitivity, and appreciation for diversity is facilitated.

615 Technology in Education
3 c.h.
This course is designed to inspire educators to use instructional technologies that engage students in learning and that enrich teaching to improve student performance. Current and future technology trends in education will be explored. This course will examine practical technology application in learning.

695 Field Placement Experience
3 c.h.
The graduate Field Placement Experience is designed to be a rigorous and reflective look at one's own teaching and the learning that takes place in the classroom. The goal of the assignments, analytical narratives, and critiques by self, peer group and college supervisor is to improve the learning for all students. The practicum calls for a synthesis of content, pedagogy, skills and dispositions.
6047 Dive into Digital: Understanding the Digital Learner 3 c.h.
Prepare to challenge your thinking, examine your current instruction and stretch your knowledge of what it means to teach and learn in our new online world. This course is a blend of theory, research and ideas for working with students who are part of the digital generation. Improve your craft and participate more fully in 21st century teaching and learning.

6061 Technology: Byte-Size, Big Learning 3 c.h.
The digital world can be overwhelming; this course is designed to help teachers explore the online realm in small, manageable bytes. Teachers gain an understanding of a wide variety of online tools to enhance the classroom and instruction. Overall guidance for the new digital learner and in-depth direction for the more advanced will be provided.

6081 Igniting Creativity, Collaboration, and Comprehension through Inquiry 3 c.h.
Inquiry learning can be effectively integrated into all classrooms (K-12). Explore the critical ingredients of inquiry and inquiry circles, delving into foundational concepts of comprehension instruction, classroom collaboration, and classroom management as they relate to inquiry success. Join with your students to explore rich content inside and beyond the curriculum— to wonder, question, build knowledge, care, and take action in the world.

6158 Master Seminar: Ideas That Have Shaped Our World 3 c.h.
Readings and discussion, the origin and impact of those philosophical ideas that have helped to shape Western civilization.

6159 Native American Social Systems 3 c.h.
This course presents an "institutional" approach to Native American (specifically Lakota) society from pre-European contact to the present. It explores Lakota social institutions (political, economic, family, religious, and educational systems) prior to European contact, and examines the impact of non-Indian structures on the historical development of Lakota social institutions. This course fulfills the State of South Dakota's teacher certification requirement.

6505 Brain Works: Better Teaching with the Brain in Mind 3 c.h.
Filled with the latest information on how the brain learns, this course will energize and inspire! Learn how to teach in a more meaningful, powerful manner. Explore the role of emotion, retention, windows of opportunity, the primacy-recency effect, and much more. Regardless of your grade level, you will find a wealth of usable strategies.

6681 Web EDU 3 c.h.
This course will more educators to think differently about technology's potential for strengthening students' critical thinking, writing, reflection, and interactive learning. Explore how web tools can generate exciting new learning formats, and learn how to apply these tools in the classroom to engage all students. Specific teaching applications included for blogs, wikis, RSS and more.

6776 Across the Spectrum: Teaching Students with Autism 3 c.h.
Finally, a course specifically designed to help you work with students with autism spectrum disorder (ASD). Explore the following important components: characteristics and types of ASD, the role of assistive technology, intervention models, proven instructional approaches, parent involvement techniques, and available support services.

6921 Teach Well, Learn Well: RTI 3 c.h.
Struggling to address learning difficulties prior to special education services? Learn about the innovative model that is sweeping the country, RTI. Response to Intervention (RTI) assists is raising all student achievement and provides an alternative process for student identification, using proven methods and instructional tools/strategies to support the learner.

6958 The Courage to Care: Working with At-Risk Students 3 c.h.
How can you engage the disengaged, connect with the disconnected, and reach the growing number of students in your classroom that are considered at-risk? Gain a better understanding of the contributing factors that put your students at risk and arm yourself with strategies to reach and teach this challenging population of students.

Diverse Population Experience
An independent 30 hour Diverse Population Experience is a program requirement for all candidates. Candidates are required to reflect on and critique experiences with students with special needs, gifted, diverse ethnic/racial and socioeconomic groups in classrooms. This experience occurs during the school year. Some students will complete this requirement in their own classroom; other students will need to make arrangements with outside colleagues and programs. A reflective journal of the experience is submitted.

NATIVE AMERICAN STUDIES (NAST)
The Native American Studies Program offers the following course to support various graduate degree programs. Native American Studies 520 may be used for South Dakota teacher certification.

520 Native American Social Systems 3 c.h.
This course presents an "institutional" approach to Native American (specifically Lakota) society from pre-European contact to the present. It explores Lakota social institutions (political, economic, family, religious, and educational systems) prior to European contact, and examines the impact of non-Indian structures on the historical development of Lakota social institutions. This course fulfills the State of South Dakota's teacher certification requirement.

PHILOSOPHY (PHIL)
The Philosophy Department offers the following courses to support various graduate degree programs.

615 Master Seminar: Ideas That Have Shaped Our World 3 c.h.
An opportunity in a small group setting for students to examine, through readings and discussion, the origin and impact of those philosophical ideas that have helped to shape Western civilization.

690 Master Seminar: Ethics of the Professions 3 c.h.
The goal for this course is the development of an ethical approach on the part of the individual and the possibilities, resources, and approaches available to him or her for making decisions about participating in and resolving these issues. Various ethical methods and thinkers will be examined, and will be combined with the student's individual research on their own profession or field of concentration.
PHYSICAL EDUCATION (PE)

610 Seminar: Success in Coaching  
This course addresses various ideas and philosophies about what it takes to be successful in coaching. Student presentations, discussions, and contributions by outside speakers are used to enhance the learning experience.

SPORTS ADMINISTRATION AND LEADERSHIP (SAL)

600 Introduction to Graduate Research  
An introduction to the nature and responsibilities of advanced professional study. Emphasis is placed on professional literature, philosophical approaches, techniques for gathering, analyzing and interpreting data and the writing of research reports.

645 Applied Sport Psychology  
This course is designed to give students a practical, hands-on introduction to performance enhancement techniques available in sport psychology. Historical and current research will also be explored and critically analyzed.

670 Sports Administration Portfolio and Research Proposal  
This course will lay the foundation for the development of the student's synthesis portfolio as well as preparation of the research proposal and recruitment of a faculty committee to oversee the final graduate paper. Graded S/U.

698 Research and Writing Tutorial  
This course requires the completion of a substantial research and writing project planned and completed under the direction of a graduate faculty paper tutor. The project allows students to integrate the theory and perspectives gained in previous courses. As one of the culminating projects of the master's program, it should demonstrate competency in research design, literature review, organization, analysis, evaluation, and formation of conclusions pertaining to the research findings. Graded S/U.

EDUCATIONAL COSTS AND FINANCIAL ASSISTANCE

TUITION AND FEES

A schedule of graduate tuition costs is available at www.augie.edu/graduate.

Part-time students 65 years of age and older may take courses for credit during the regular year for a discounted rate. Senior citizens seeking to complete a degree under this program should follow admission procedure.

Senior citizens 65 years or older may audit two courses in a given semester for a special reduced fee. Enrollment is on a space available basis and by permission of the instructor on the first day of class. No credit will be given for this course work and no transcript kept.

FINANCIAL AID

The primary responsibility for financing a graduate education rests upon the student. It is an investment in career preparation and personal fulfillment that should yield dividends throughout the student’s life. Financial aid from the college, or from college-administered funds, is intended to supplement student resources.

Augustana College may provide financial assistance to promising and qualified full-time graduate students through graduate assistantships, grants, campus work opportunities, and student loans. Part-time students will be considered for student loans if the student is eligible. If qualified, the student will be offered a program of financial aid including one or more awards from funds which are available and for which the student may be eligible. The student will be notified of any additional forms which must be completed and the student may accept the aid plan in total or in part. Graduate students enrolled for fewer than 6 credit hours a semester are not eligible for most forms of financial aid. For more information contact the Augustana Financial Aid Office.

PLEASE NOTE: Students must be enrolled at least half-time in a degree-seeking program in order to be considered for any federal financial aid assistance.

COOPERATING TEACHER GRANTS

Full-time teachers who have served as cooperating teachers in Augustana’s student teacher program within the past two years are eligible for a half-tuition grant for one Augustana course or workshop, which may be taken for either graduate or undergraduate credit. Teachers need not be admitted, degree-seeking graduate students to use these grants. Grant applications should be made to the chair of the Department of Education.

NOTE: A student may not apply both a graduate fellowship (described above) or a discounted rate of tuition and a cooperating teacher grant to the same course.

Tuition grants, loans, campus work opportunities, and assistantships are generally awarded on a year-to-year basis. Awards are based on need, academic achievement, and available funds, and may be continued, increased, decreased, or terminated according to conditions existing at the time applications are processed.

ACADEMIC CALENDAR

To view the current and upcoming academic calendar see: http://www.augie.edu/academics/academic-calendar
INDEX

Acceptance Status ........................................... 6
  Formal ..................................................... 6
  Preliminary ............................................. 6
  Provisional ............................................. 6
Accreditation ................................................ 3
Admission ..................................................... 5
Affirmative Action .......................................... 3
Authority ..................................................... 15

Augustana College .......................................... 1
  Campus and Community ................................ 2
  Campus Map ............................................. Inside back cover
  General Information .................................. ii
  History .................................................... 2
  Mission .................................................... 1
  Seal ........................................................ i
Business Administration ................................ 25
Calendar ..................................................... 31
Candidacy ..................................................... 8
Checklist ................................................... 20, 23
Commencement ............................................. 15
Communication Studies ................................ 26
Correspondence Course Credits ...................... 12
Costs ........................................................ 30
  Payment of Bills ...................................... 14
Course ....................................................... 16
  Classification of Courses ............................. 25
  Definition .............................................. 16
  Integrative Studies Core ........................... 16
  Load ...................................................... 13
  Research and Writing Tutorial ................... 16
  Schedules .............................................. 13
Course Offerings .......................................... 25
  Business Administration ............................. 25
  Communication Studies .............................. 26
  Education .............................................. 21, 26
  Native American Studies ......................... 29
  Philosophy ............................................. 29
  Physical Education ................................ 30
  Sports Administration and Leadership .......... 17, 30
Disabilities .................................................... 4
Discrimination .............................................. 3
Education ..................................................... 21, 26
Examination ................................................ 9
  Oral ...................................................... 11
  Written .................................................. 9
Exceptions to Academic Policies .................... 15
  Faculty ................................................... 15
  Financial Aid .......................................... 15
  Fees ....................................................... 30
  Grading Policies ..................................... 31
  Graduate Course ..................................... 13
  Graduate Faculty .................................... 16
    Definition ........................................... 16
    Offerings ............................................ 16
    Other ................................................... 25
  Honor Code ............................................ 4
  Independent Study ................................... 17
  Integrative Studies Core ........................... 16
  International Students ............................. 7
  Late Registration ..................................... 14
  Map ......................................................... Inside back cover
  Master of Arts ......................................... 17
    Education ............................................. 21
    Sports Administration and Leadership .......... 17
  Native American Studies ......................... 29
  Non-degree Seeking Students .................... 6
  Oral Examination ................................... 11
  Payment of Bills ...................................... 14
  Philosophy ............................................. 29
  Physical Education ................................ 30
  Plan of Study ......................................... 8
  Policies .................................................. 12
  Post-master’s Certificate Programs ............... 24
    Admission Requirements ........................ 24
    General Requirements ............................ 24
  Programs ................................................ 17
  Schedules .............................................. 13
  Second Master of Arts Degree .................... 12
  Special Needs ......................................... 4
  Sports Administration and Leadership .......... 17, 30
  Synthesis Portfolio ................................ 9
  Table of Contents .................................. ii
  Teacher Grants ....................................... 31
  Topics Course ......................................... 17
<table>
<thead>
<tr>
<th>Topic</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transfer Credits</td>
<td>12</td>
</tr>
<tr>
<td>Tuition</td>
<td>30</td>
</tr>
<tr>
<td>Undergraduate Seniors</td>
<td>7</td>
</tr>
<tr>
<td>Unit of Instruction</td>
<td>13</td>
</tr>
<tr>
<td>Withdrawal from Class</td>
<td>14</td>
</tr>
<tr>
<td>Workshop Credits</td>
<td>12</td>
</tr>
<tr>
<td>Written Examination</td>
<td>9</td>
</tr>
</tbody>
</table>
NORTH CAMPUS
1. Old Main
2. East Hall
3. Administration Building
   (Admission)
4. Sioux Falls Seminary
5. Edith Mortenson Center
   (Theatre)
6. Morrison Commons
7. Granskou Hall
8. Stavig Hall
9. Tuve Hall
10. Nelson Service Center
11. Archeology Lab
12. Archeology Lab Annex
13. Service Center Annex
14. Moses Statue
15. Ole Statue
16. Center for Visual Arts
   (Eide•Dalrymple Gallery)
17. Humanities Center
   (Kresge Recital Hall and
   Box Office)
18. Chapel of Reconciliation
   SD Synod Office and
   Lutherans Outdoors SD
19. Mikkelsen Library
20. Fantle Building
   (Center for Western Studies)
21. Catholic Campus Ministry
   Center
22. Madsen Social Science Center
23. Gilbert Science Center
24. Bergsaker Hall
25. Solberg Hall
26. Huether Tennis Centre
27. Campus Green

SOUTH CAMPUS
30. Elmen Center
   Hall Football Complex
   Sanford Gymnasium
31. Ronken Baseball Field
32. Bowden Softball Field
33. Bill Hall Baseball-Softball
    Complex
34. Fellows' Presidential
    Residence
35. Future site of Larson Track &
    Field Complex
36. Heritage Park
37. Our Savior's Lutheran Church
   (Campus Learning Center)
38. Kirkeby-Over Stadium
39. Morstad Field

PERIMETER RESIDENTIAL
50. Nobel House
51. Menlo Annex
52. Terning House
53. Olsen House
54. Valhalla House
55. Lookout House
56. Duluth Place Apartments
57. Odin House
58. Academy House
59. Summit Apartments
60. Chrysalis House
61. Heritage House
62. Costello Hall
63. Norse Inn
64. Campus House
65. Nordland House
66. Schoeneman Apartments
67. Loki House
68. Hillsboro House
69. Global Education House

P Public Parking

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